

# KING EDWARD'S HOSPITAL FUND FOR LONDON.

## PENSIONS FOR HOSPITAL OFFICERS AND NURSES.

### OPINIONS AND SUGGESTIONS FROM HOSPITALS

ON THE DRAFT SCHEME, K.F. 18/25,

To April 8th, 1926.

1. At the third meeting of the Conference, held on February 26th, 1926, there was laid before the Conference a summary of the expressions of opinion and suggestions received from Hospitals in response to the circular K.F. 17/25, issued with the Draft Scheme on November 30th, 1925. The Conference resolved that the summary should be amplified by the addition of a summary of any further observations received to the end of March, and should then be circulated to the Hospitals to which the original circulars were sent.

#### CLASSIFICATION OF REPLIES.

2. The following is a classification of the replies received to April 8th :—

	London.	Provinces.
(i) Number of Hospitals addressed ... ..	140 (13,000 beds)	850 (44,000 beds)
(ii) „ „ replied ... ..	93 (11,303 „ )	105 (13,900 „ )

(x) means over 150 available beds ; (y) means 50 to 150 ; (z) means under 50.

	London.		Provinces.	
	Hospitals.	Beds.	Hospitals.	Beds.
A. Scheme generally approved if adopted (usually subject to finance)	(x) 6 (y) 10 (z) 12	} 3,572	(x) 2 (y) 4 (z) 9	} 1,448
B. Ditto, but with some reservation other than finance...	(x) 14 (y) 5 (z) 5	} 4,691	(x) 6 (y) 8 (z) 3	} 2,352
C. Sympathetic consideration ... ..	(x) — (y) 5 (z) 4	} 499	(x) 2 (y) 5 (z) 8	} 1,305
D. General sympathy with a Scheme ... ..	(x) 1 (y) — (z) 3	} 334	(x) 2 (y) 2 (z) —	} 1,142
E. Cannot afford Scheme ... ..	(x) — (y) 2 (z) 5	} 242	(x) 4 (y) 2 (z) 4	} 1,176
F. Negative for some reason other than finance ... ..	(x) — (y) 3 (z) 5	} 339	(x) — (y) 1 (z) 2	} 115
G. Raise some definite questions or difficulties, but without expressing general opinion	(x) 3 (y) 4 (z) 2	} 1,177	(x) 11 (y) 11 (z) 10	} 4,025
H. Reserve opinion (sometimes till general view is known)	(x) 1 (y) 1 (z) 2	} 449	(x) 3 (y) 3 (z) 1	} 1,799
K. Suggest a different basis ... ..	—	—	(x) 1	273
L. Satisfied with own Scheme ... ..	—	—	(x) 1	265
	<u>93</u>	<u>11,303</u>	<u>105</u>	<u>13,900</u>

## SPECIFIC QUESTIONS AND SUGGESTIONS.

3. The following is a list of the points raised by Hospitals or by other correspondents. They are arranged in the order of the paragraphs of the Memorandum K.F. 18/25, general questions being placed at the end. The number of available beds at each Hospital is indicated:—
4. CLASSES OF OFFICERS AND NURSES TO BE INCLUDED (K.F. 18/25, paragraph 17):—
- (a) only nursing staff ... .. Shrewsbury, 130; Metropolitan, 137; Nottingham Ch., 39; Guildford, 113; London Lock, 200;
- "    "    "    at first ... ..
- (b) not probationers ... .. London, 849; Oxford, 225; Burton, 78; Chester, 201; Salford, 260; Portsmouth, 166; Liverpool, Lewis, 225; Liverpool, Royal, 324; Lincoln, 130; in view of Pensions Act: Derby, 320; inclusion will limit scheme to financially prosperous Hospitals and give them choice of nurses: omit and reapportion contributions for nurses: Preston, 231; Barrow, 140;
- "    "    "    at Cottage Hospitals ... .. Aberdare, 72; Bakewell, 10;
- "    "    "    "    Special    "    ... .. Birmingham Eye, 120; Central London Throat, 43;
- "    "    "    unless majority will qualify for pension (*see 5\* and 8 below*) ... .. Westminster, 234; St. George's, 342;
- "    "    "    until after two years ... .. South London Women, 113; City Heart, 185;
- (c) only sisters ... .. Salisbury, 145; Birmingham General, 370;
- (d) as in Scheme ... .. Conference of 5 Children's Hospitals in London; Bury, 132;
- (e) also porters and male domestics ... .. Preston, 231; Barrow, 140.
- 4.\* CLASSES OF OFFICERS AND NURSES TO BE INCLUDED—SALARY LIMITS (K.F. 18/25, paragraph 19):—
- (a) add " but only after six months' service " ... .. London, 849;
- (b) no option below £160... .. U.C.H., 344.
- 4.\*\* COMPULSORY MEMBERSHIP (K.F. 18/25, paragraphs 19 (c) and 20):—
- (a) optional ... .. Westminster, 234; Hornsey, 43; Blackheath, 26; General Lying-in, 45;
- "    "    "    unless virtually universal ... .. Woking, 49;
- (b) compulsory for all ... .. Winchester, 158; Chelsea, 97; Children's Hospitals in London;
- (c) compulsion required by Statute ... .. Yarmouth, 72;
- "    "    "    but probationers will object ... .. Glasgow Royal Ch., 27; will demand increased salaries: Bakewell, 10;

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## 5. CONTRIBUTIONS (K.F. 18/25, paragraphs 21 to 26) :—

- (a) too expensive for Hospitals ... .. City Heart, 185 ; Bristol Homœopathic, 56 ; Dorchester, 100 ; Croydon, 106 ; Preston, 231 ; begin more moderately : Winchester, 158 ;
- “ “ if not in King’s Fund area Royal National, Ventnor, 154 ;
- “ “ unless King’s Fund helps (See 15 (d) below) ;
- “ “ unless King’s Fund bears whole cost Poplar, 103 ;
- “ “ if Cottage Hospitals Wells, 20 ; Rye, 16 ;  
(See also 8 (b) below) ;
- (b) now pay £483 per annum ; then £2,377 per annum Dreadnought, 441 ;
- (c) now pay £1,927 per annum ; then £2,178 per annum. St. George’s, 342 ;
- (d) pension too high : half salary after 40 years City Heart, 185 ;  
“ “ need only supplement Sevenoaks, 26 ;  
“ “ savings  
“ “ in view of Pensions Act Derby, 320 ;
- (e) 15 per cent. too high ... .. City Heart, 185 (cf. Railway Companies) ;
- (f) 5 per cent. and 5 per cent. ... .. Burton, 78 ; City Heart, 185 ;  
half and half ... .. Portsmouth, 166 ; Salisbury, 145 ;  
Southampton, 130 ;
- (g) 10 per cent. and 5 per cent., changing with increasing salary to 5 per cent. and 10 per cent. Winchester, 158 ;
- (h) too high for officers ... .. Bristol Homœopathic, 56 ;
- (k) “ “ nurses ... .. Ayr, 97 ; Bristol Homœopathic, 56 ;  
Rye, 16 ; Shrewsbury, 130 ;
- “ “ “ will deter probationers... Glasgow Royal Ch., 270 ;
- “ “ “ will lead to increased salaries Marlow, 8 ; Bakewell, 10 ; hence increased contributions : Ealing, 60 ;
- “ “ “ flat rate pension of £100 and equal contributions Bakewell, 10.

## 5.\* PRIVATE EMPLOYER’S CONTRIBUTION (K.F. 18/25, paragraph 24, note) :—

- (a) query certain ... .. Miller, 100 ; General Lying-in, 45 ;  
Malvern, 24 ;
- (b) “ “ or exclude probationers ... Westminster, 234 ; St. George’s, 342.

## 5.\*\* EMOLUMENTS (K.F. 18/25, paragraph 24 and Appendix III) :—

- (a) too high ... .. Chesham, 20 ; Bakewell, 10 ; Malvern, 24 ; Shrewsbury, 130 ; Birkenhead Maty., 22 ;
- (b) they vary : omit and pay 20 per cent. and 10 per cent. of salary Sevenoaks, 26 ;
- (c) omit ... .. Derby, 320.

## 5 \*\*\* INCREMENT POLICIES (K.F. 18/25, paragraph 30) :—

- (a) query procedure when salary reduced ... Miller, 100 ;  
 (b) prefer every £10 ... Sevenoaks, 26 ;  
 (c) endorsement preferred ... Brighton, 225.

## 6. ALTERNATIVE BENEFITS (K.F. 18/25, paragraphs 31 to 37) :—

- (a) deferred annuities only ... Dreadnought, 441 ; Yarmouth, 72 ;  
 (b) „ „ preferred for nurses ... Derby, 320 ; plus disablement, Metropolitan, 137 ;  
 (c) „ „ only, except with specific sanction of Central Council ... Winchester, 158 ; and annuity continued to widow : Winchester, 158 ;  
 (d) exclude deferred annuity without return ... Redhill, 80.

## 7. PENSION AGE (K.F. 18/25, paragraphs 40 and 41) :—

- (a) officers 65 (or 40 years' service) ... Miller, 100 (cf. Port of London) ; Bury St. Edmund's, 100 ;  
 (b) officers : male 65, female 60 ... Yarmouth, 72 ; Ipswich, 250 ;  
 (c) nurses earlier ... St. George's, 342 (50 if pension adequate) ; Brighton, 225 ;  
 (d) nurses later than 55 ... Salisbury, 145 ;  
 (e) no contributions after 60 or 55 ... City Heart, 185 ;  
 (f) paragraph 41 imposes College scale, too high for Cottage Hospitals ... Chesham, 20.

## 8. MIGRATION FROM SERVICE (K.F. 18/25, paragraphs 42 to 52) :—

- (a) query nurse going into Army, Navy or Poor Law ... Miller, 100 ;  
 (b) retention of Hospital contribution, especially by nurses, after 5 years adds to expense of Scheme, largely for benefit of nurses who will not qualify for pension (several of the Hospitals under (c) below and in paragraph 5 (a) above) ;  
 (c) hospital contribution returnable :—  
 (i) till 5 years after registration (nurse) ... St. Thomas's, 574 ;  
 (ii) „ 7 years ... Liverpool Royal, 324 ;  
 (iii) „ 7 to 10 years ... Sevenoaks, 26 ;  
 (iv) „ 10 years (nurse) ... Lowestoft, 80 ;  
 (v) „ 10 years all ; 10 to 20 years half ; after 20 none (officer) „ 80 ;  
 (vi) „ 5 years all ; 5 to 10 half ; after 10 none Chelsea, 97 ; Elizabeth<sup>45</sup> Garrett Anderson, 75 ;  
 (vii) „ pension age, unless disabled ... Yarmouth, 72 ; City Heart, 185 ; Bury St. Edmund's, 100 ; Nottingham Ch., 39 ; Winchester, 158 ; and used to reduce other nurses' contributions or increase their benefits ; Bury, 132 ;  
 (viii) not at all ... St. George's, 342 ; Brighton, 225.

## 9. EXISTING OFFICERS AND NURSES (K.F. 18/25, paragraphs 53 to 56) :—

- (a) special consideration ... .. London, 849; Central London Ophthalmic, 40; Chelsea, 97;
- (b) not less than before ... .. St. George's, 342; U.C.H., 344;
- (c) specific scale ... .. Miller, 100;
- "    "    as old Civil Service ... .. H.O.A.;
- "    "    refer to B.H.A. ... .. Liverpool Royal Southern, 221;
- "    "    table of cost of back premiums Winchester, 158;
- (d) assistance needed with arrears ... .. Elizabeth Garrett Anderson, 75;
- (e) query where no obligation now recognised... Brighton, 225;
- (f) prospects would be affected by drain on Hospital finance caused by 'over-loading' of Scheme Preston, 231; Barrow, 140.

## 10. DISABLEMENT (K.F. 18/25, paragraphs 57 and 58) :—

- (a) annuity proportionate to service ... .. Winchester, 158;
- (b) should be discussed and provided for if possible U.C.H., 344; Brighton, 225; Louth, 36.

## 11. MACHINERY (K.F. 18/25, paragraphs 59 to 68) :—

- (a) should be simple and leave freedom to Hospitals City Heart, 185;
- (b) should not fetter annuitants' discretion ... Sevenoaks, 26; Brighton, 225;
- (c) should prohibit anticipation ... .. Miller, 100;
- (d) Central Council: Hospitals in majority ... St. George's, 342;
- "    "    should guarantee pensions Winchester, 158;
- for 5 years
- "    "    query duties and powers of Brighton, 225;
- representatives of officers  
        and nurses
- (e) panel of insurance companies :—
- (i) should be one, or at most two, with uniform benefits Metropolitan, 137;
- (ii) should be one ... .. Chelsea, 97; Elizabeth Garrett Anderson, 75;
- (iii) one company and for permanent nurses only Glasgow Royal Ch., 270;
- (iv) one central policy by College of Nursing Shrewsbury, 130;
- (v) query position of existing policies ... Ipswich, 250; British Mothers, 42;
- e.g., R.N.P.F.N., Brighton, 225;
- (vi) query would it be cheaper to concentrate on the company that gives best terms for each option? H.O.A.;
- (vii) should be on broadest possible lines, consistent with security, leaving wide choice, and excluding only offices obviously unsuitable letter from conference of 27 companies excluded from new F.S.S.U. panel; Westminster, 234; Brighton, 225; Preston, 231;
- (viii) should fund of R.N.P.F.N. be brought in? Conference of five Ch. Hospitals (London);
- (f) agreements should safeguard right to dismiss, etc. Miller, 100.

## 12. FINANCE (K.F. 18/25, paragraph 69) :—

- (a) commissions should go to expenses ... St. George's, 342; Malvern, 24; Winchester, 158; Chelsea, 97; Brighton, 225;
- "      "      "      first ... Redhill, 80;
- (b) query how much levy will be ... Westminster, 234.

## GENERAL QUESTIONS.

## 13. EFFECT OF PENSIONS ACT, 1925 :—

- (a) query what the effect is ... Miller, 100; London Fever, 178; Poplar, 103;
- (b) query should pensions be apportioned? ... Bristol, 350; and premiums reduced: Middlesex, 422; Acton, 50; and probationers omitted: Derby, 320; and pension before 65 increased: Sevenoaks, 26;
- (c) query amalgamate with all Government insurance Chelsea, 97.

## 14. FINANCIAL DIFFICULTY :—

- Frequently mentioned, or time considered inopportune ... Often attributed largely to inclusion of probationers, and retention of Hospital contributions by employees (especially nurses) not remaining permanently in service.

## 15. PROCEDURE :—

- (a) Five Children's Hospitals in London held a conference with a view to an agreed reply.
- (b) The Clinical Hospitals of Dublin did the same.
- (c) Lowestoft (80 beds) suggested a Regional Meeting of all Hospitals in its area to be addressed by an actuary or some one conversant with the Scheme.
- (d) Several Hospitals in London suggested that King's Edward's Hospital Fund for London should convene a conference of Hospitals in London that were in sympathy with the Scheme, to discuss details, including the method by which the King's Fund could help.

## APPENDIX.

## EFFECT OF PENSIONS ACT, 1925.

- (i) The Act includes many of the wage earners in hospital employment not eligible for the Draft Scheme; but also includes some of the same employees as the Scheme, viz., officers if non-manual workers not receiving over £250 a year cash; nurses if not receiving over £250 a year cash.
- (ii) The Act provides a small amount of similar benefits; e.g., 10s. a week from age 65, and pensions and allowances to widows and orphans.



(iii) The Act requires small weekly contributions, while reducing contributions for health and unemployment insurance. The employer's contributions for pensions range from 10s. 10d. per annum gross to 19s. 6d. gross, reduced to from 4s. 4d. per annum net to 8s. 8d. net. The employee's contributions range from 8s. 8d. per annum gross to 19s. 6d. gross, reduced to from 4s. 4d. net to 8s. 8d. net. These contributions are supplemented by Government contributions.

(iv) The following alternatives are theoretically possible :—

(a) to apportion the benefits and contributions, either

(x) by deducting the Pensions Act contributions from the Draft Scheme contributions, thus leaving a reduced Draft Scheme benefit supplemented by the Pensions Act benefit ; the combined benefit being larger by the effect of the Government contribution ; or

(y) by deducting the Pensions Act benefit from the Draft Scheme benefit, and reducing the Draft Scheme contributions accordingly ; the reduction being greater by the effect of the Government contribution ; or

(z) by some other method.

(b) to carry both on side by side, on the ground that the complications involved in alternative (a) would be disproportionate, having regard to the smallness of the Pensions Act contributions.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The document provides a detailed list of items that should be tracked, such as inventory levels, customer orders, and supplier deliveries. It also outlines the procedures for recording these transactions, including the use of specific forms and the assignment of responsibilities to different staff members.

The second part of the document focuses on the analysis of the recorded data. It describes various methods for identifying trends and anomalies in the financial performance. This includes comparing current data with historical trends, as well as benchmarking against industry standards. The document also discusses the importance of regular reviews and reports to management, highlighting the need for transparency and accountability in the reporting process. It provides examples of how to present the data in a clear and concise manner, using charts and graphs to illustrate key findings.

The final part of the document offers practical advice on how to implement these procedures effectively. It stresses the importance of training staff members on the correct recording and reporting methods, as well as the need for ongoing monitoring and evaluation. The document concludes by reiterating the goal of achieving accurate and reliable financial records, which is essential for informed decision-making and long-term success.