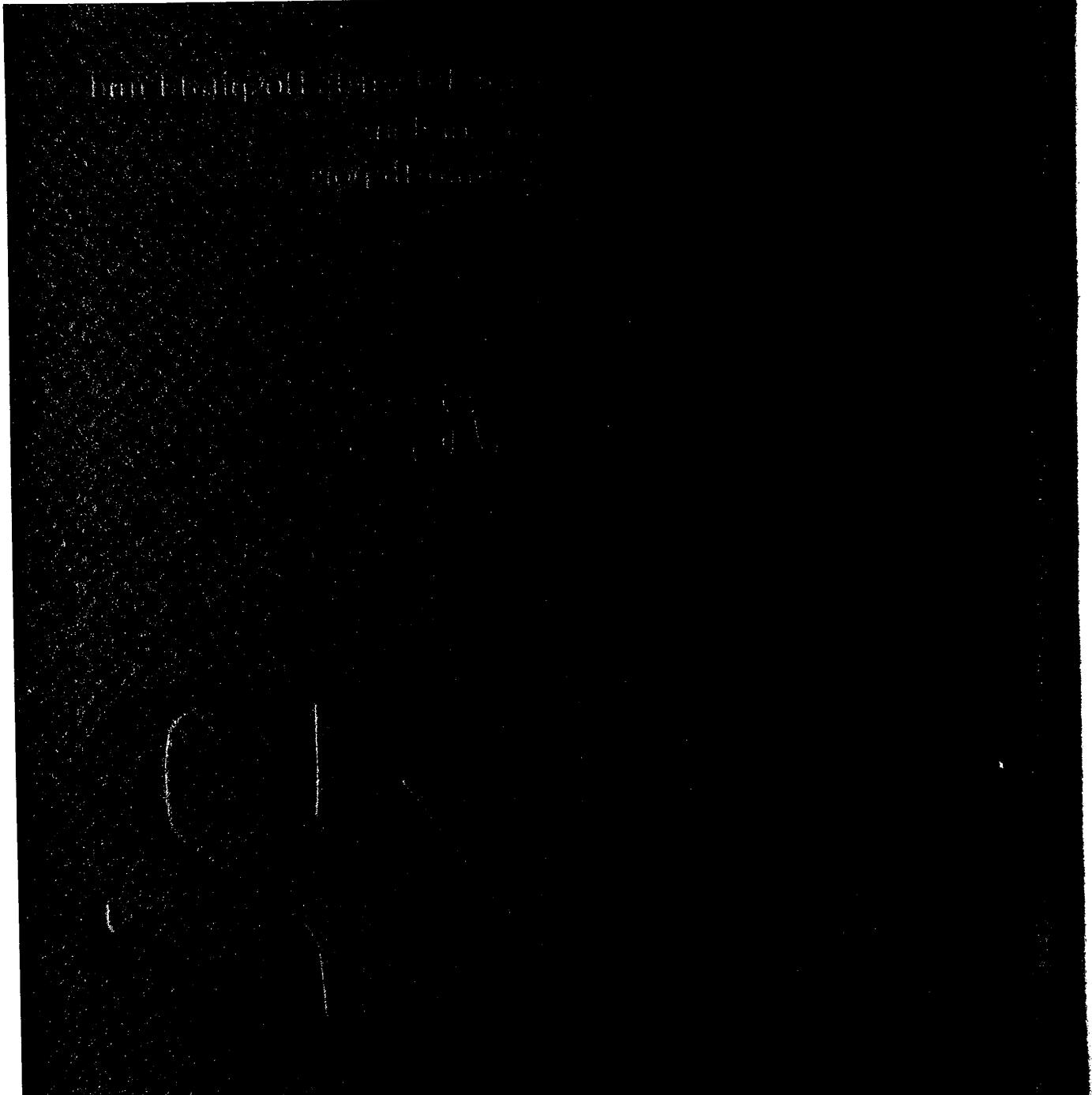


King Edward's Hospital Fund
for London
Annual Report





**KING EDWARD'S HOSPITAL FUND
FOR LONDON**

Patron: Her Majesty The Queen

**Governors: HRH Princess Alexandra,
The Hon Mrs Angus Ogilvy GCVO
Lord Ashburton KG KCVO JP
Lord Cottesloe GBE TD**

Treasurer: A H Carnwath

Chairman of the Management Committee: Lord Hayter

Secretary: G A Phalp CBE TD

**14 Palace Court, London W2 4HT
Telephone: 01-727 0581**

CONTENTS

	page
Report 1972	3
Finance	13
Contributors	17
Grants made in 1972	18
Experiments, enquiries and educational projects	22
King's Fund Centre conferences, meetings and exhibitions	24
King's Fund College courses and seminars	26
General Council and committees	27
Hospital visitors	30
Staff directory	31

The year which was to bring more change than usual began, paradoxically, with a look back. The 75th anniversary of the Fund was marked by an exhibition of documents, pictures and news cuttings dating from 1897 which trace the story of its service to health care in London and, in more recent years, nationally. This affectionate glimpse at the past gave encouragement, perhaps, to work in progress and to changes accomplished in preparation for the future.

NEW NAMES

Two establishments were renamed. The King's Fund College of Hospital Management became the **King's Fund College**, and the Hospital Centre, the **King's Fund Centre**. The new simplified names epitomise the extension of services to all health groups whose work will be integrated from April 1974 in the reorganised National Health Service.

Though in some ways the extension of services is a natural development, it is also an outcome of long-term planning in accord with the Fund's basic policy. Experimental services are set up, reviewed after a time, changed as need indicates. Those no longer needed may be closed. Those which prove their usefulness may be handed over to, or shared with, other bodies for further development. Thus, resources never become permanently tied to services which are no longer experimental, and the innovating role of the Fund can be maintained.

One example of how this policy works is the closure of the Hospital Catering Advisory Service. The service was set up in 1950 to co-ordinate and extend activities, initiated by the Fund since the early days of World War II, to improve hospital food. Over the years, £1 million have been provided for catering schemes in the metropolitan area, while the HCAS's experiments, innovations and investigations, together with the work of the former School of Hospital Catering, have helped bring widespread improvement to technique and management. Advisory services established by the regional hospital boards are now well able to take over and develop regionally the Fund's former central role. But closing a service does not mean that the Fund takes no further interest. Experiment and investigation into catering problems will be supported and financed from time to time.

NEW ORGANISATION

A more fundamental outcome of the constant review of services is the re-shaping of the Fund's own organisation.

A new **Research Committee**, with Sir George Godber as chairman, will assist the Management Committee in formulating policy for research and experiment, examine specific proposals for projects, both 'in house' and from outside bodies, and make recommendations to the Management Committee for financing such projects. The new committee will centralise the numerous research and other experimental activities hitherto supported and financed by

all the Fund's committees, but increasingly within the last ten years by the Hospital Development Committee.

That committee has, since 1960, performed a dual function, both parts of which have greatly expanded. It was first set up to examine and support research proposals and to guide the development of the Division of Hospital Facilities which later merged with the Hospital Catering Advisory Service to become the Hospital Centre.

KING'S FUND CENTRE

Opening in 1963, the Centre soon set about achieving its aims to become an impartial forum, a source of information and a focus for introducing new ideas and practical innovation in hospitals, especially those in the metropolitan area. But it was not long before the Centre's activity extended beyond hospitals and its national role began to emerge. Since 1970, work has concentrated on four main themes: care of the elderly, and of the mentally handicapped, development of voluntary help and the integration of the health services. No longer a 'hospital' centre, its help is now sought by people of all kinds in statutory and voluntary organisations throughout the country and, increasingly, abroad.

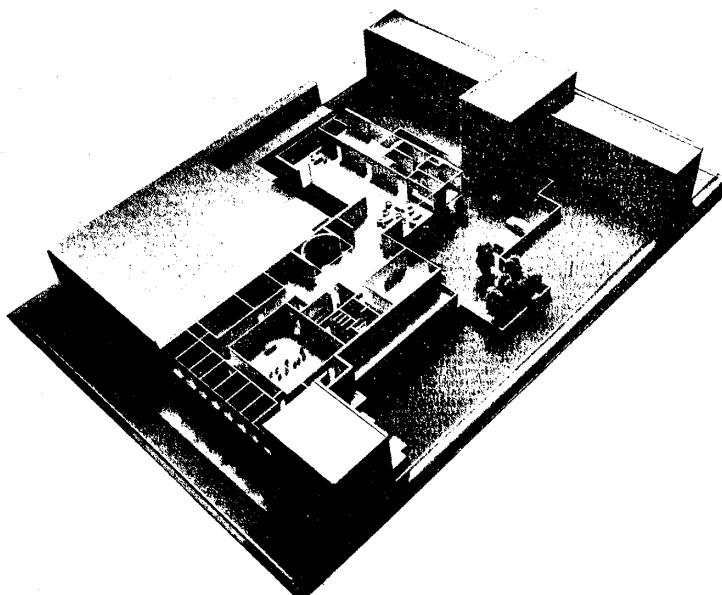
These factors inevitably led to consideration of the developing role of the Centre in relation to the purposes for which the Fund exists. In this the Fund has been much indebted to DHSS,

the metropolitan hospital authorities and the voluntary organisations for their help and advice. What now emerges is a reconstituted Centre which no longer restricts its official function to the needs of hospitals as such but instead exists to support and inform all aspects of the health and related social services as a national institution operating in partnership between the Fund and DHSS.

For this purpose, the Centre's management and financing have been reorganised. The Hospital Development Committee has been disbanded and in its place the Fund has set up a new standing committee to act as the supervising body for the Centre and to be known as the **King's Fund Centre Committee**. Representation on the committee is shared equally between the Fund and DHSS, and all members are appointed by the Governors of the Fund in the normal way. The first chairman of the new committee, nominated by the Fund's Management Committee in consultation with DHSS, is Mr Francis Avery Jones. The director of the Centre will continue to be a senior officer of the Fund and the general administration will remain the Fund's responsibility.

The changing role of the Centre and its acceptance as a national institution have raised considerations of where and how it should be housed. The present premises in Nutford Place are held on lease and whilst this arrangement has been satisfactory during the early experimental period, it is less suitable for long-term occupation. Moreover, as the work of the

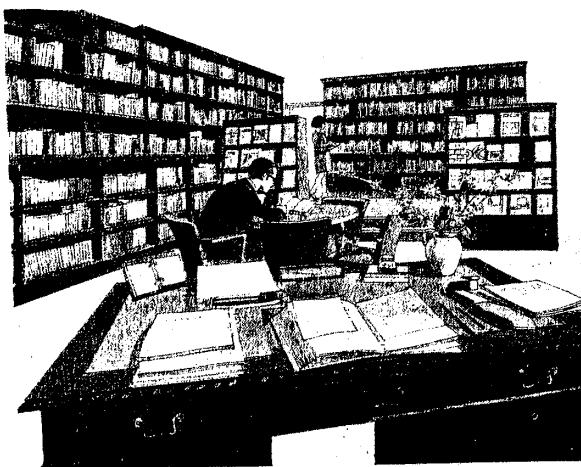
Centre expands so the building which houses it seems to contract. For some time there has been a search for suitable premises, and a site for a new King's Fund Centre has now been acquired in the London Borough of Camden. Permission to build has been granted and, subject to the borough council's approval of detailed architect's plans, the Fund hopes to start building early in 1974. As well as providing better facilities for the Centre's own work and for those organisations which share its accommodation and general services, the new building will also include a number of residential flats, some of which it is hoped to design for the accommodation of handicapped people.



KING'S FUND COLLEGE

The rebuilding of the King's Fund College was completed in autumn 1972. This extensive reconstruction of premises in Palace Court not only improves the setting in which members of courses live and work, it enables the staff to pursue more effectively the policy of the College. In addition, it rationalises the use of College premises and enables the Fund to sell buildings previously used by the College in Holland Park.

All the major courses can now be brought together in one area in which members and staff can be in touch with one another, and the enlarged library and information room become accessible to all. Such considerations assume greater importance as the educational policy concentrates on helping people of different professions to prepare for working together in managing an integrated health service.



6

MANAGEMENT OF CHANGE

Intensive preparation in close consultation with DHSS was given to a series of experimental courses on the management of integrated health care. The courses had three main objectives: to help senior managers comprehend the functions and problems of those sectors of the health services unfamiliar to them; evaluate the performance of operational services against specific objectives; develop the ability to innovate and achieve change. The successful introduction of the experimental courses was greatly helped by the use of material from a series of seminars on the management of change, arranged jointly by the Oxford Centre for Management Studies and the College, for chief officers of the health services. This is now added to experience derived from the long-standing collaboration with research groups studying organisational change at Brunel University and other centres.

Training needs for the new integrated service have been clearly defined: knowledge of organisation, consensus working, and the development and use of health intelligence systems. In short, the change process itself must be managed and controlled. Among the many problems to be tackled will be the proposed method, new to many in the health services, of reaching decisions by consensus backed by information. The new integrated service will demand, it seems, not only an ability to manage change but also an ability to change the style of management. These issues should not only be studied academically; they must relate to practice.



NEW STAFFING

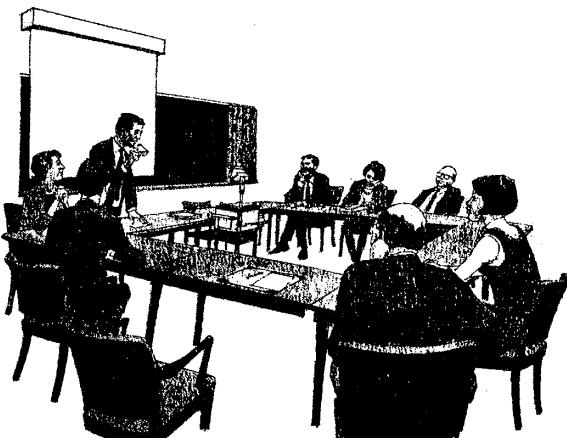
The College, in common with all the Fund's services, has devised many ways of keeping itself closely allied to health service practice. It is convinced of the value of linking a management course with an officer who has recent experience in managing the provision of health care and who is able, thereby, to correlate theory and practice while acting as tutor to the course. This year, four fellowships were granted to the College, under the Secretary of State's fellowship scheme. Two are held by public health doctors and two by hospital administrators who are working with the tutorial staff for the academic year.

COLLECTING AND USING INFORMATION

Material used for study, particularly for project work, must also relate to practice, and can only be collected from practical sources. Among the ventures supported by the Fund are a number which will help augment the information services and work programmes of both the College and the Centre.

A grant was given to Wessex Regional Hospital Board for the experimental appointment of an information officer in the board's planning division. The experiment is to be assessed by the Association of Special Libraries and Information Bureaux (ASLIB), which is already working with the Centre and Wessex on other information projects.

The same planning division has seconded one of its research officers to work with the local health and social service authorities in Reading in establishing an information unit for that area and in providing information for the College.



The Fund is also supporting a new appointment at St Thomas' Hospital, London, for an experiment designed to provide a more effective interrelation between the organisational and finance planning of the hospital authority, and the research policies and findings of the as-

sociated university department of epidemiology and social medicine. The difficulties of providing a responsive and informed reaction in hospital practice to the indications of medical research are well known. By contrast, the extent to which the expertise of medical investigation can be linked to the policy planning of health authorities is, perhaps, insufficiently recognised or applied. The experiment at St Thomas' seeks to explore and coordinate these important issues through the establishment of a formal administrative structure under the Board of Governors, which will be particularly concerned with the complex and highly relevant area of hospital-community relationship.

The main purpose of these and other new or continuing projects listed in the pages that follow, is to help develop good practice in the care of patients, not only in the locality where the project is undertaken but generally, by making the findings known through conferences, training courses and the information services, as well as by publications.

PUBLISHING

The booklist and supplement carry some 30 titles covering a variety of projects undertaken or supported by the Fund in recent years. Most in demand by hospitals are those offering help on single, defined problems - job descriptions, staff assessment and allocation, selection procedures - and those reporting studies on which improvements in direct services to patients can be based. Though most orders come from hospitals, there is a growing readership among

8

community health staff, schools and the general public, particularly for books on volunteers and care of the elderly and the mentally handicapped - three of the four main themes on which the Centre is working.

Orders for books in 1972 increased threefold over the previous year and fivefold over 1970. This is the outcome of changes in publishing policy effected during the same period. A more stringent method of selecting and approving material for publishing has been adopted. Free distribution to hospitals has been abandoned and new books are publicised in this country in line with the normal practice of most publishing houses. The Fund also has agency arrangements with three organisations abroad. Overseas interest has developed alongside the general extension of the Fund's international activity.

INTERNATIONAL EXTENSION

Educational ventures, exchange tours and visits for groups and individuals form part of the regular annual programme of the Fund.

The link with universities in North Carolina is proving especially productive. A fourth group of American students of medicine and health care administration came to study British health services. For the exchange tour, the British group this time included nurses. The Fund is also supporting a short-term attachment scheme for British family doctors, arranged jointly by the Council of Postgraduate Medical Education and the department of family medicine of the University of North Carolina.

The first King's Fund Medical Travelling Fellowships were awarded under a new scheme which enables British doctors of consultant status to visit Australia and New Zealand. The Fellows are selected from the nominations of a specially appointed advisory committee in Australia and the Postgraduate Medical Federation in New Zealand. The scheme is to operate experimentally for three years.

By special arrangement Australian hospital administrators take part, from time to time, in management courses at the King's Fund College. Travel arrangements are funded by the responsible State governments in Australia whilst the College provides free tuition and hospitality. At the same time, the College and its course members benefit from the visitors' contributions to discussions and group work during the courses.

A reverse scheme is being developed experimentally to provide opportunity for young British administrators to widen their professional experience through attachment to selected centres of hospital and health care practice in Australia. A community physician in training, the first to be appointed under this arrangement, will spend three months on an administrative research project at the new teaching hospital centre of Monash University, Victoria.

A group of senior nurses from Canada, USA and UK met at the joint invitation of the Fund and the Royal College of Nursing to study how nursing is changing to meet new health needs

in the three countries. The seminar was held in the King's Fund College, preceded by a week's orientation to the British health care system for the North American members. The interest aroused by the visit will be continued, it is hoped, by setting up study groups in each country with a view to holding another seminar in 1974.

HOSPITAL VISITS

A traditional activity of the Fund is its practice of visiting hospitals in the London area. Originally, the purpose was to learn something of the working standards of individual hospitals which could be taken into account in the annual distribution of grants. The introduction of the National Health Service effectively changed the role of the Fund in this respect. In consequence, the Management Committee has from time to time considered whether it is appropriate to maintain arrangements for hospital visiting. Experience has, however, suggested that the system has a continuing value. The purpose of the visits has, of course, changed. Nowadays, they provide means by which the Management Committee is able to keep in direct touch with the hospitals of the metropolitan area and to learn at first hand of their varied problems and needs. For their part, the hospital authorities have responded with the greatest friendliness and courtesy to the Fund's continuance of a time-honoured function. If, now, the visits are more informal, they are no less informative, and the Fund is grateful both to the hospitals for their goodwill and to the Visitors who so generously give their time and experience to

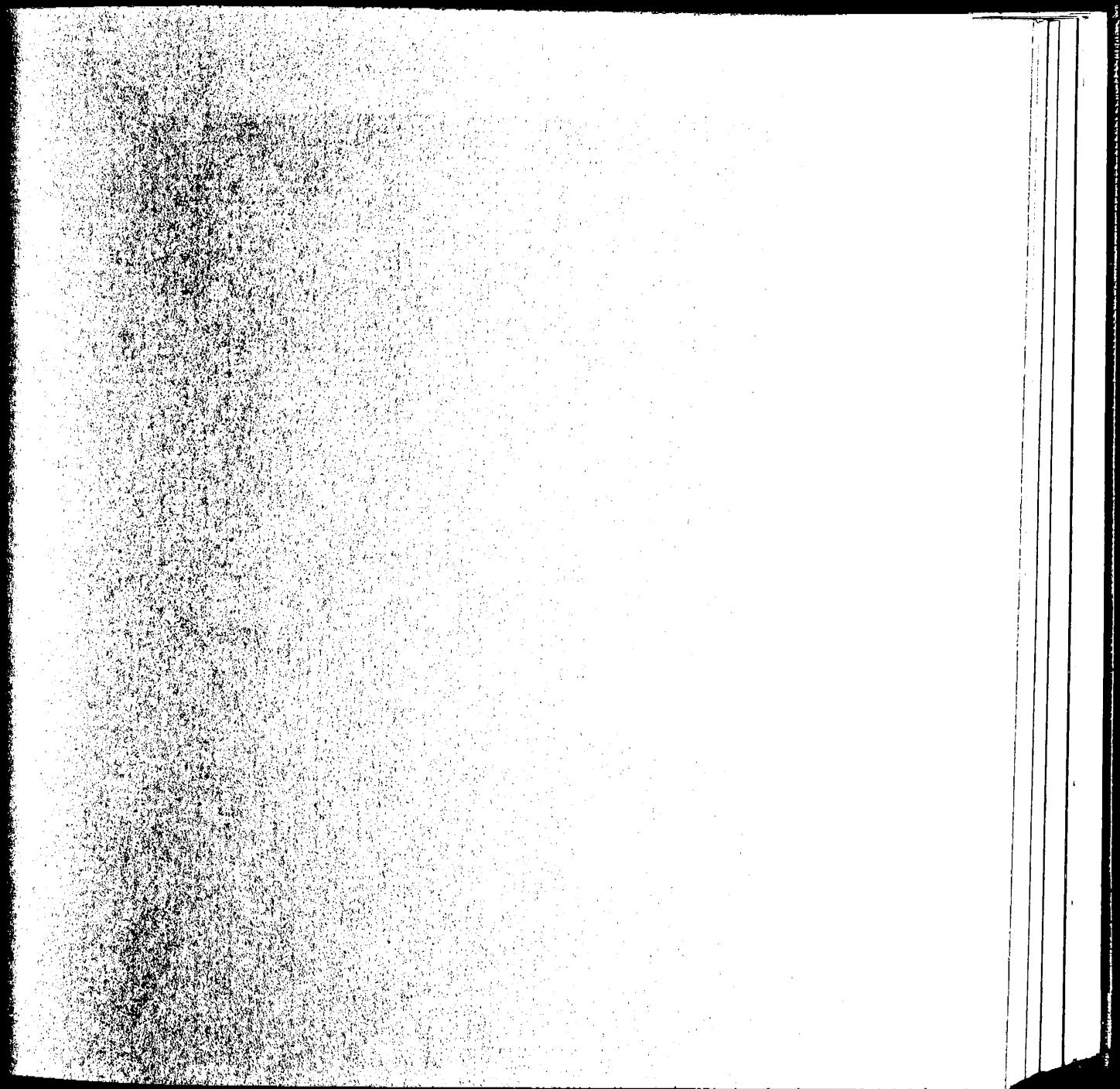
this still important aspect of the Fund's work.

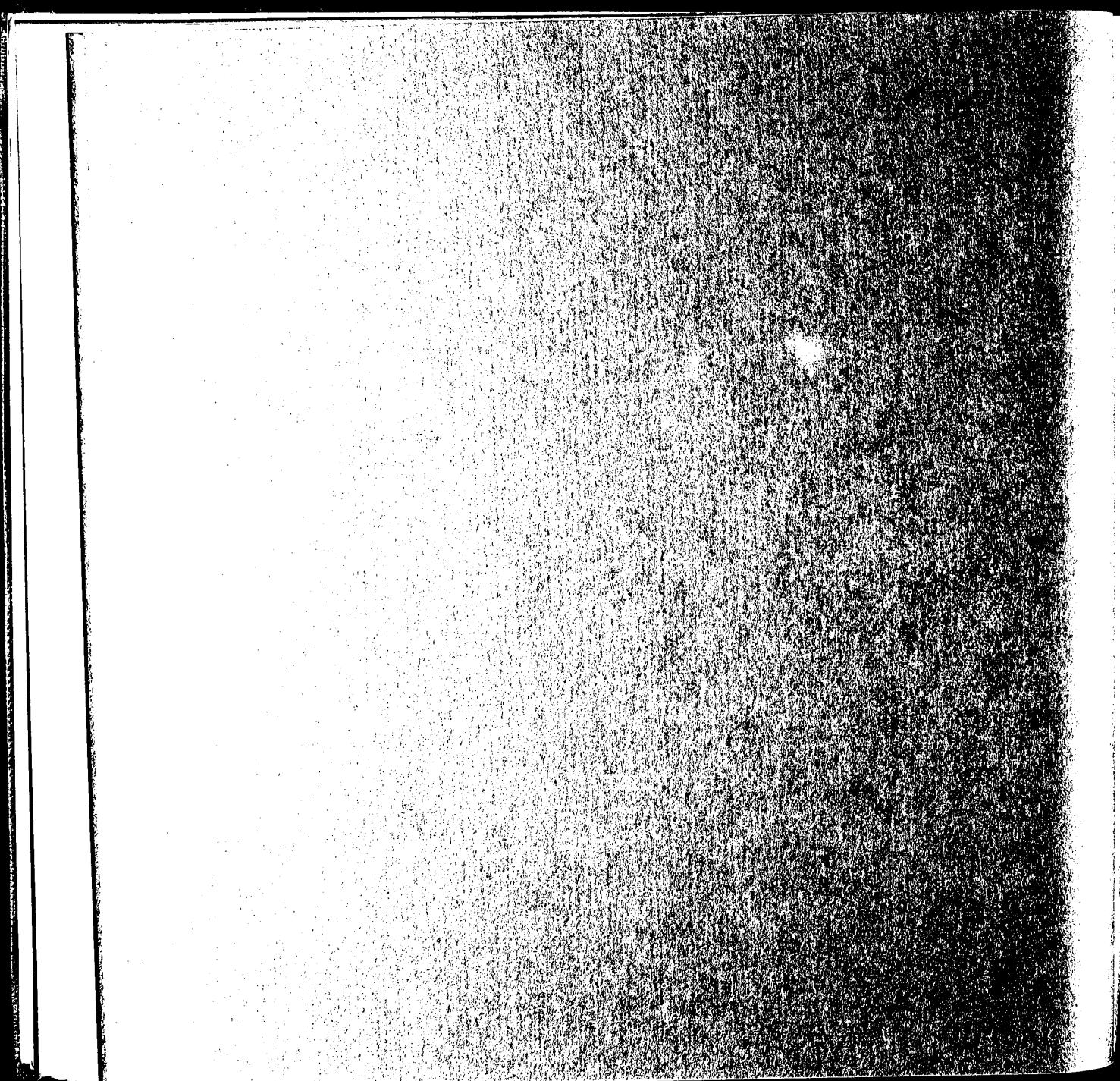
TRENDS IN GRANT-GIVING

Though much of the work of the two committees giving direct grants concerns itself with necessary improvements to hospitals and nursing homes, some new areas of special interest have developed. Among grants listed in the following pages are those given for projects which enable people to leave hospital and settle in the community more quickly, or to be spared altogether the necessity for admission to hospital. Some of the larger grants have been given to help establish centres for the treatment and rehabilitation of drug addicts, assessment of social deviants, and training schemes for the mentally handicapped and other disabled people. Projects of this kind go some way towards enabling groups working in specialist areas to experiment in providing integrated health care at local level.

CONTINUITY

Changes in the Fund's organisation and work result from the steady pursuit of basic policy. The problems which today face those who plan and provide health care are vastly different from those which existed when the Fund was first established; different, too, are the ways by which the Fund can help. But its purpose, to be an independent source of practical service, has been constant for 75 years. In the midst of a period full of challenge for everyone involved in health care, that purpose remains unchanged.





FINANCE

The following pages contain abridged financial statements extracted from the full audited accounts of the King's Fund, which are available on request. The statements show that at 31 December 1972, the total value of the Fund's assets (which is, of course, subject to market fluctuation) was more than £18 million, and the income for the year over £785 000.

Nevertheless, in the face of rising costs the King's Fund will always welcome new sources of money to enable it to continue and develop the part which it plays in the growth and change of hospital practice.

The Treasurer gratefully acknowledges all contributions that have been made to the Fund, and will be glad to receive any donations, large or small. In particular, he would suggest that the Fund is a most suitable object for charitable legacies. Forms for use in connection with legacies, annual subscriptions and donations will be found at the back of this report.

Bankers: The Bank of England
Baring Brothers and Co Limited
Midland Bank Limited

Solicitors: E F Turner and Sons

Auditors: Deloitte and Co

KING EDWARD'S HOSPITAL FUND FOR LONDON
ABRIDGED STATEMENT OF ASSETS AND LIABILITIES AT 31 DECEMBER 1972

Valuation 31 December				Book Value 31 December
1971	1972	1972	1971	
£	£	£	£	
6 982 900	8 145 338	Capital Fund		
94 426	120 943	Investments		
		Quoted	3 499 285	3 130 844
		Unquoted	124 009	90 576
7 077 326	8 266 281		3 623 294	3 221 420
141 016	181 717	Current assets	181 717	141 016
7 218 342	8 447 998		3 805 011	3 362 436
5 012 214	6 281 126	General Fund		
67 881	73 287	Investments		
4 051 171	4 068 105	Quoted	3 132 191	2 795 673
		Unquoted	85 425	85 425
		Land	2 636 954	2 617 488
1	1	Reversionary interests —		
		nominal value	1	1
9 131 267	10 422 519		5 854 571	5 498 587
(140 933)	(254 631)	Net current liabilities	(254 631)	(140 933)
8 990 334	10 167 888		5 599 940	5 357 654
59 331	51 892	Special Funds		
7 034	8 726	Investments		
66 365	60 618	Quoted	59 567	59 567
£16 275 041	18 676 504	Current assets	8 726	7 034
			68 293	66 601
		Total Net Assets	£9 473 244	£8 786 691

ABRIDGED INCOME AND EXPENDITURE ACCOUNT
YEAR ENDED 31 DECEMBER 1972

	1972		1971	
	£	£	£	£
Income				
Securities and investments	549 039		532 626	
Land	226 571	775 610	199 103	731 729
Subscriptions and donations				
Legacies allocated to income	7 434		7 336	
	3 010	10 444	9 505	16 841
Transfer from General Reserves to meet capital expenditure on premises occupied by the Fund				
	786 054			748 570
		460 000		
			£1 246 054	£748 570
Expenditure				
Grants allocated				
King's Fund Centre		360 641		325 783
<i>Less contribution from DHSS</i>		192 880		
	50 000	142 880	177 518	133 768
King's Fund College	203 479		206 942	
<i>Less course fees received</i>	67 313	136 166	69 527	137 415
Emergency Bed Service	99 760		94 254	
<i>Less contribution from Metropolitan RHBS</i>	93 260	6 500	87 754	6 500
Publications	28 471		27 771	
<i>Less sales</i>	15 939	12 532	5 589	22 182
Administration				
Salaries and pensions	80 517		66 208	
Establishment and office	20 941	101 458	16 988	83 196
Other Expenses				
Maintenance of Fund premises	9 395		15 507	
Professional fees, etc	14 151	23 546	8 005	23 512
Special contribution to Pension Fund		783 723		732 356
		—		13 039
Capital expenditure on Fund premises		783 723		745 395
King's Fund College	148 982			
King's Fund Centre	267 714			
Head Office	46 347			
<i>Less compensation for loss of light</i>	463 043			
	7 250	455 793		
Excess of Income over expenditure for the year, transferred to General Fund		1 239 516		745 395
		6 538		3 175
		£1 246 054		£748 570

**SUMMARY OF SPECIAL FUNDS
AT 31 DECEMBER 1972**

	£
Special Anonymous Trust (Miller General Hospital)	19 068
Mrs L L Layborn, deceased, Trust (Ward for Reduced Gentlefolk)	4 162
J R Catlin, deceased, Trust (Endowment of a hospital bed)	46
Mrs C H E Cooper, deceased, Trust (Homes for Aged Sick)	607
A Brooke-Smith, deceased, Trust (Emergency Bed Service)	1 035
Miss A A Sampson, deceased, Trust (Independent Hospitals)	9
N H Vernon, deceased, Trust (Diabetes Research)	40 109
N H Vernon, deceased, Trust (Ear, Nose and Throat Research)	3 257
	£68 293

LEGACIES RECEIVED IN 1972

Capital:

	£
William Eichholz	23 128
Isaac Horton	60
Miss Elise Darling Helena Hosack	1 686
Mrs Ada Frances Jennings	554
John Leighton	14
Francis Charles Tandy Mortimer	1 500
Miss Matilda Charlotte Osborne	1 735
Percival Lloyd Williams	14 548
	£43 225

Allocated to Income:

	£
John George White	1 570
Henry Woolf	1 440
	£3 010

CONTRIBUTORS 1972

Her Majesty The Queen
Her Majesty Queen Elizabeth The Queen Mother
HRH The Duke of Gloucester

Anonymous
Anonymous ('E M E')

Bank of England
Barclays Bank Ltd
Baring Foundation Ltd
Bawden Fund
Miss A G Blaikie
G A Boston

A H Chester
Lord Cohen of Walmer PC KC
Courage, Barclay & Simonds Ltd
Coutts & Co

Miss V Dodson

Miss W Edwards

Gillet Bros Discount Co Ltd
Neville M Goodman CB MA MD PhD FRCP DPH
Guardian Royal Exchange Assurance Group

Lord Hayter
Cardinal Heenan
Miss I E Hoskins
Miss E V Howells

Mrs G Inchbald
Innes Memorial Fund

Jensen & Son

Reverend E S C Lennard
Lloyds Bank Ltd
London & Northern Estates Co Ltd

Maitland Trust
Marks & Spencer Ltd
Matheson & Co Ltd
Metropolitan Bonded Warehouses Ltd
Midland Bank Ltd

Morgan Grenfell & Co Ltd
John Mowlem & Co Ltd
Lord Moyne

National Westminster Bank Ltd

Major R O'Brien MVO TD

Worshipful Company of Pewterers
Prudential Assurance Co Ltd

H J Rae Charity
Albert Reckitt Charitable Trust
T B Robson
N M Rothschild & Sons

Schwartze Buchanan & Co
O N Senior

Ernest Taylor CBE

Sir Harold Wernher Bt GCVO TD
Whitbread & Co Ltd
L S White
Williams & Glyn's Bank Ltd
Judge R B Willis TD

GRANTS MADE IN 1972
TO HOSPITAL AUTHORITIES IN
NATIONAL HEALTH SERVICE

	£		£
Banstead HMC: Banstead Hospital repairs to tennis courts	500	King's College Hospital: appointment of librarian for nurse training school	1 500
Barnet Group HMC: furnishings for Barnet Postgraduate Medical Centre	4 500	Manor HMC: Manor Hospital extension of staff clubhouse	6 000
towards costs of occupational health service	1 400		
Bromley Group HMC: Lennard Hospital study of five-day rehabilitation ward for geriatric patients	2 000	Mid Herts Group HMC: Hill End Hospital community services centre to house domiciliary staff	3 000
Central Middlesex Group HMC: Acton Hospital recreation room for patients	2 500	National Heart and Chest Hospitals: London Chest Hospital landscaping grounds	500
Croydon and Warlingham Park Group HMC: Queen's Hospital group rehabilitation unit	3 000	National Heart Hospital ambulance for sitting patients	3 100
Dartford and Darenth HMC: Darenth Park Hospital pets' corner	5 000	Romford Group HMC: Rush Green Hospital centralising staff dining rooms	4 000
Enfield Group HMC: film showing work of staff	250	Royal Earlswood Group HMC: Royal Earlswood Hospital patients' social centre	7 000
Harefield and Northwood HMC: Harefield Hospital pavilion and shop	7 000	Royal Free Hospital: common room for resident medical staff	6 000
Mount Vernon Hospital gymnasium for department of physical medicine	6 500	Royal Marsden Hospital: covering for swimming pool	4 000
Hendon Group HMC: Edgware General Hospital staff social centre	8 000	St Charles' Group HMC: Marlborough Day Hospital recreation room for patients	3 000
improvements to children's ward	6 000	St Thomas' Hospital: experimental administrative appointment to provide formal link between research and management	9 000
Ilford and District HMC: Chadwell Heath Hospital changing and rest rooms for non-resident staff	7 000	South West Metropolitan RHB: appointment of regional organiser of voluntary services	3 000
Dagenham Hospital social centre for patients, visitors and staff	1 450	Tottenham HMC: The Prince of Wales's General Hospital improvements to children's department including overnight room for parents	3 500
		University College Hospital: staff recreation centre	5 000
		Wessex RHB: towards cost of professional visit to Australia	250

experimental appointment of information officer in health planning unit

£
1 000

Westminster Hospital Group : Queen Mary's Hospital

accommodation for coordinator of voluntary services

1 500

Westminster Hospital

redevelopment of main entrance hall

1 000

£117 450

Home of Compassion of Jesus, Thames Ditton

various improvements

£
2 000

Limpsfield Convalescent Home for Women

interior redecorations

800

London and Ascot Priory, Ascot

improvements to kitchen and bathrooms

340

Lulworth Court, Westcliff-on-Sea

fire precautions and replanning of kitchen

3 000

Lyle Park, SW15

improvements to kitchen

1 000

Marillac Hospital, Brentwood

day room

4 900

Maureen's Oast House for Arthritis, Lamberhurst

tail lift for mini-bus

350

Moor House School, Oxted

equipment for new premises

2 000

Roseland, Banstead

renewing boiler and associated equipment

1 000

St Teresa's Hospital, Wimbledon

improvements to clinic rooms

750

Samuel Lewis Seaside Convalescent Home, Walton-on-Naze

providing second lift

1 500

Thomas Banting Memorial Home, Worthing

fire precautions

800

White House Convalescent Home, Bexhill-on-Sea

repairs to roof

750

Yarburgh Children's Home, East Grinstead

furnishings for extension

950

Expenses of Convalescent Homes

Conference, and of visits by ward sisters and medical social workers to convalescent homes

563

Token grants to hospitals and convalescent homes

1 943

£46 784 19

TO INDEPENDENT HOMES AND HOSPITALS

Alexander Residential Club, SW5

improvements to kitchen and dining rooms

288

Athol House, Dulwich

fire precautions

3 500

British Home and Hospital for Incurables, Streatham

emergency generator

2 000

Crabhill House, near Redhill

modern coach-style ambulance with mechanical tail lift

3 000

various improvements to building

2 500

Denville Hall, Northwood

towards rebuilding

3 000

Derwent House, Chislehurst

fire precautions and improvements to central heating

2 500

Dominican Convalescent Home, Kelvedon

fire precautions and redecorations

750

Dresden House, Hove

rewiring sick bay

500

Foxholm, Bognor Regis

improvements to fire precautions and central heating

2 000

Hamilton Lodge, Great Bromley

fire precautions

250

Hertfordshire Seaside Convalescent Home, St Leonards-on-Sea

improvements to reception area

1 350

Homefield, Bickley

central heating system

2 500

TO LOCAL AUTHORITIES AND ORGANISATIONS

	£		£
Association of Independent Hospitals and Kindred Organisations towards running costs	500	London Borough of Hackney geriatric dental service	700
British Red Cross Society, County of London Branch equipment for training department	1 763	London Borough of Waltham Forest voluntary work centre	700
Central Middlesex Industrial Health Service towards first year running costs	570	National Association of Industrial Therapy Managers to assist new organisation	1 000
Centre on Environment for the Handicapped running costs	1 500	National Association for Mental Health appointment of liaison officer to encourage university students in services for the mentally ill and mentally handicapped	2 000
Chartered Society of Physiotherapy recruitment film	500	film	500
Community Innovations Register towards running costs	5 000	National Association of Voluntary Help Organisers towards running costs	850
Community Service Volunteers to extend work in hospitals	2 000	Nottingham Council of Social Service experimental appointment of personnel/liaison officer	1 200
Diamond Riding Group for Handicapped Children riding centre	1 000	Oxford Centre for Management Studies seminars on the management of change	6 900
Disabled Living Foundation preparation of book on problems of clothing and dressing handicapped people	1 000	Paintings in Hospitals	7 000
Elderly Invalids Fund towards running costs	4 000	PAR House Ltd hostel for rehabilitation of former drug addicts	4 000
Enfield Society for Mentally Handicapped Children short-stay hostel	2 000	Perseverance Trust fitting out kitchens in block of flatlets	875
Institute of Hospital Engineering to establish international federation	570	Postgraduate Medical Federation appointment of peripatetic librarian to coordinate library activities in medical centres	2 000
Institute of Mental Subnormality scheme for training staff in methods of behaviour modification	17 500	Queen Elizabeth's Foundation for the Disabled assessment centre for handicapped school leavers	10 000
International Federation of Medical Records Organisations professional visit to Australia	250	ROMA Housing Association Ltd furnishing hostel for drug addicts	2 000
London Borough of Croydon outdoor activities for the handicapped	800	Royal College of General Practitioners course on practice administration	700
		Royal Society of Arts industrial design bursaries competition	250
		Searchlight Workshops, Newhaven new ward block	2 000

Seventies Mental Health Appeal	£ 500	Drug dependency discussion group	£ 150
Shirley Institute investigation into problems of clothing handicapped and disabled people	6 600	Evaluation of health centres	2 000
Society of Medical Officers of Health and National Institute for Social Work Training survey of cooperation between health and social service departments	1 000	Exhibitions	
Surrey Community Development Trust Ltd centre for assessment of social deviants	10 000	New Rooms for Old (furnishings and room settings for mentally handicapped)	850
The 1930 Fund (for the benefit of trained district nurses) new office expenses	50	The Elderly Mind (psychogeriatric services)	1 600
Thoracic Society professional visit from New Zealand	500	Voluntary help (preparation)	2 486
Toy Libraries Association towards development	1 500	Health service planning research	4 000
University of Southampton department of sociology study of role of social workers in psychiatric hospitals	3 583	High pressure steamer	585
Volunteer Centre towards establishment	10 000	Inservice training for staff in hospitals for mentally handicapped	2 500
Young Volunteer Force Foundation to develop service to elderly patients at home	6 300	Integration of health services	6 500
	£121 661	King's Fund travelling fellowships	5 000
		Language barrier	445
		Library and information services	2 600
		Management research projects	3 600
		Medical records conference	300
		Mental handicap services projects	13 005
		National hospital house journals	300
		NHS and EEC seminars (preparation)	1 000
		Nurse/patient dependency	250
		Overseas travel	2 500
		Patients' satisfaction studies	900
		Reading project	4 000
		Report writer retainer fee	150
		Round the corner stairs lift	1 500
		Schools of Nursing Directory	1 000
		Terminal care and relief of pain	750
		Voluntary service information office	5 100
			£74 746
FOR EXPERIMENT, ENQUIRY, EDUCATION, EXHIBITIONS	6 975	Total of grants made in 1972	£360 641

EXPERIMENTS, ENQUIRIES AND EDUCATIONAL PROJECTS

NEW

Accounting for health*

King's Fund working party on application of economic principles to health service management

Client response to social work

study in a psychiatric hospital

Drug dependency

appointment of personnel/liaison officer to work with local drug dependency and community committees

Evaluation of health centres

enquiry into need for evaluating health centres and group practices

Inservice training for staff in hospitals for the mentally handicapped

to encourage cooperation between NHS and voluntary personnel in devising training schemes

High pressure steamer

test of use in hospital

Language barrier

experimental courses in teaching English to overseas ancillary staff, and for training supervisors

Nurse/patient dependency

working group to study methods of measurement of dependency

Social planning group

to study planning of health, social and other public services

Volunteers and social workers

study of relationships

CONTINUING OR COMPLETED

Admission of patients to hospital*

study of procedures and problems

Art for the elderly

to introduce art classes to geriatric patients and institute a training school for teachers

(GAP)

(MCH)

(MCH)

(BB)

(JRE)

(MCH)

(MDH)

(MDH)

(FRR)

(MDH)

(IR)

(MDH)

Attitudes to patient care*

meetings for nurses

British Health Centres Directory*

compilation and publication

Brunel University/King's Fund studentship scheme

to support students taking master's degree in health service administration

Communication for senior executives*

training for interviews on radio and television

Coordination of services for the mentally handicapped*

to examine hospital and community services

Disposal of human waste

to improve design of commodes and similar equipment

District general hospital working party

to study organisation and management

Health service planning research*

to assess research priorities and develop information services

Hospital head porters' training scheme

employment of training officer

Hospital pathology laboratories*

examination of organisation and work

Integration of health services*

to support study in collaboration with South East Metropolitan RHB

Job satisfaction

study in The London Hospital

Joint Board of Clinical Nursing Studies

to support scheme for control of post-registration clinical courses

King's Fund travelling fellowships

bursaries for medical consultants for visits and professional attachments in Australia and New Zealand

Kitchen plans and utensil cleaning*

experiment to provide higher standard of hygiene and reduce labour costs

(JBC)

(BB)

(FRR)

(MDH)

(JBC)

(IR)

(FRR)

(BB)

(IR)

(IR)

(MCH)

(MCH)

(MCH)

(GAP)

(MCH)

Library and information services development at the King's Fund Centre	(KM)	Schools of Nursing Directory preparing second edition	(KM)
Management research projects individual training projects for student administrators	(FRR)	Shop Window meetings for telephonists, receptionists and porters	(MDH)
Medical services organisation and planning to support study and training at St Thomas's Hospital Medical School	(GAP)	Terminal care and relief of pain to support study of organisation and operation of a unit in collaboration with Oxford RHB	(MCH)
Medication systems* to try out recommendations of earlier study and extend study to psychiatric hospitals	(MCH)	Training aids* to develop aids on correct techniques for lifting patients	(JBC)
Mental handicap services projects to develop ways of improving services	(JRE)	Tutor secondment to establish day release courses for nurse teachers at University of Surrey in collaboration with General Nursing Council	(FRR)
National hospitals house journals competition and readership surveys	(MDH)	Voluntary help in health and social services developing work of the Voluntary Service Information Office	(DMJ)
Patients' satisfaction studies studies of patients' attitudes in psychiatric hospitals and units	(IR)		
Reading project development of information system in health and social services in Reading and district	(FRR)		

Note: Initials in brackets are those of the staff member who can
give detailed information on the project concerned. See
Staff Directory page 31 for name and address.

*completed

**KING'S FUND CENTRE CONFERENCES,
MEETINGS AND EXHIBITIONS**
LARGE CONFERENCES

Catering

Automatic catering in hospitals
Feeding the mentally handicapped
Workload and labour costs

Comprehensive health planning

Seven seminars on different aspects of
comprehensive health planning

Geriatrics

Planning services for the elderly
Priorities for psychogeriatric care
The organisation of psychogeriatric care

Management topics

Assessing geriatric needs
Health information services and the medical record
Home from hospital
Job descriptions for hospital staff
Planning and allocation of resources in an
integrated health service
Resources for maintenance

Mental handicap

Community acceptance
Helping parents to teach children
Occupations and diversions
Towards a professional organisation for mental
handicap
Toys for the mentally handicapped

Nursing

Attitudes and assessment
Continuity of care — nurses and volunteers
Inservice training
Nurse/patient dependency
Salmon structure

Voluntary services

Development of voluntary resources
Quakers and work camps
School, hospital and community

Other topics

Art for the elderly
California's mental health system
Community hospital
Community hospitals — Oxford
Drug dependency
Health care in the USA
Hospital house journals
Language barrier
Lifting and carrying patients (demonstration)
Patients' clothing
Patients' satisfaction study in psychiatric hospitals
Problems of alcoholism and work

SMALL MEETINGS

Attitudes study group
Care of the emotionally disturbed adolescent
Community health nurses' study days
Continuity of care — nurses and volunteers
Coordination of services for the mentally handicapped
Geriatric meetings
Hospital internal communications
Inservice training for nurses
Language barrier
Mental handicap: study days
Nurse allocation
Nurse/patient dependency study
Priorities for the caring professions
Psychogeriatrics: study days
RHB trainee catering officers: study days
Research within the Salmon nursing structure
Salmon structure and counselling
'Shop window' staff discussion groups
Television communication for the senior executive
The child in hospital
Training project officers in mental handicap
Voluntary help — planning and research
Voluntary help organisers: induction days
Voluntary help organisers: pre-course seminars

LUNCH TALKS

Dr Wilfrid Harding — The community physician
Mr R Huws Jones — Priorities in health care
Mr Alfred Morris — Next steps for the disabled
Miss S Quinn — Nurses, patients and management
Dr Grey Turner — Medicine and the EEC
Dame Albertine Winner — The care for dying patients and their families

EXHIBITIONS

Clothing for long-stay patients
New rooms for old (mental hospitals)
Seventy-five years of the King's Fund
The elderly mind
Toys for the mentally handicapped
Workload and labour costs (catering service)

KING'S FUND COLLEGE COURSES AND SEMINARS

'Cogwheel' management seminars
Health service organisation in Britain (for American students)
Management appreciation for senior medical staff
Management development
Management of integrated health care
National administrative training course
Regional trainee catering officers

Special courses and seminars

Directors of social service seminars
Management in geriatric hospitals
Management of change (at Oxford Centre for Management Studies)
Organisation and delivery of health care in USA (for British medical and administrative staff: in association with Duke University and University of North Carolina)
Overseas administrators (in association with the Polytechnic of the South Bank)
Overseas course (in association with the King's Fund Centre)

Note: Both the Centre and the College give hospitality to other organisations and groups for conferences and seminars.

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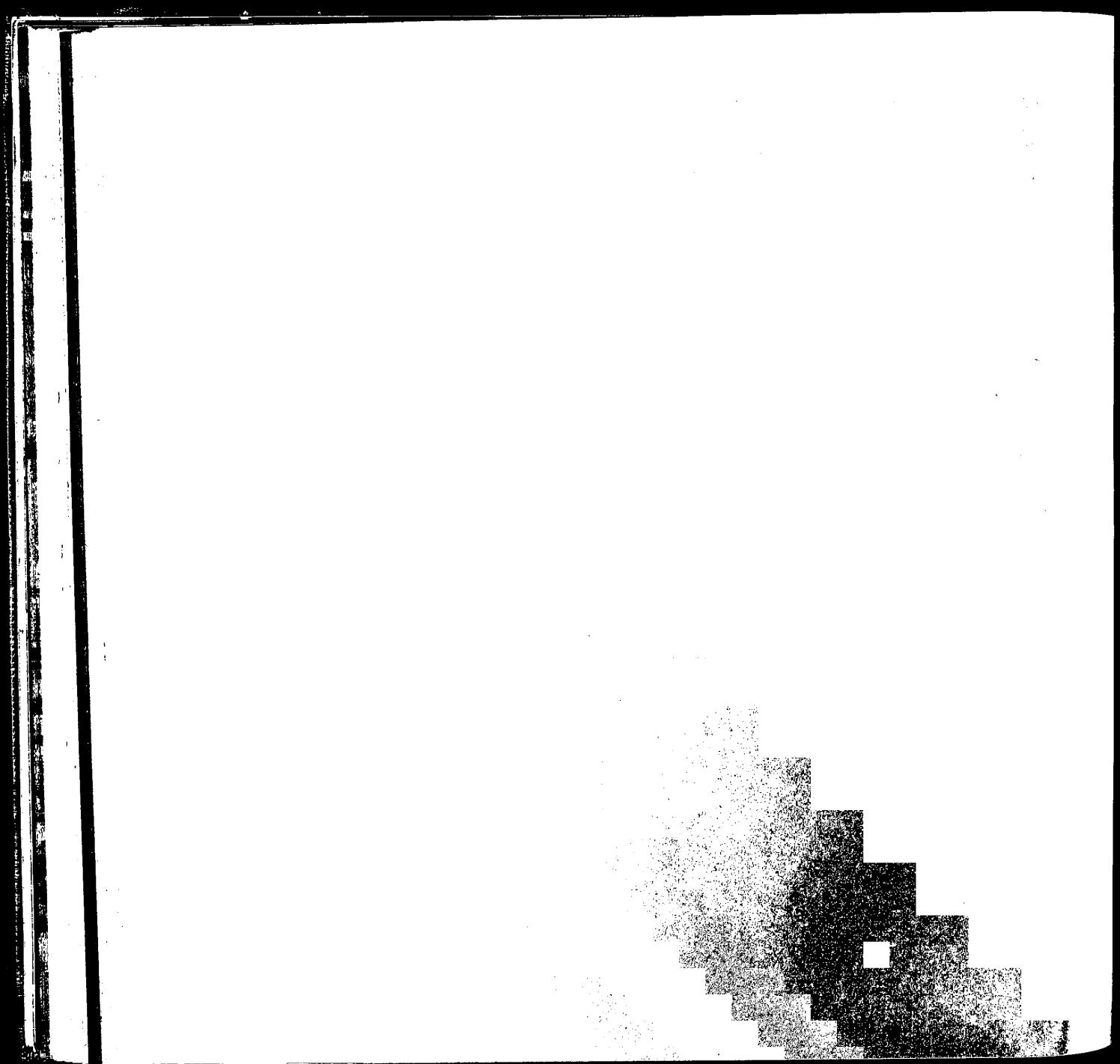
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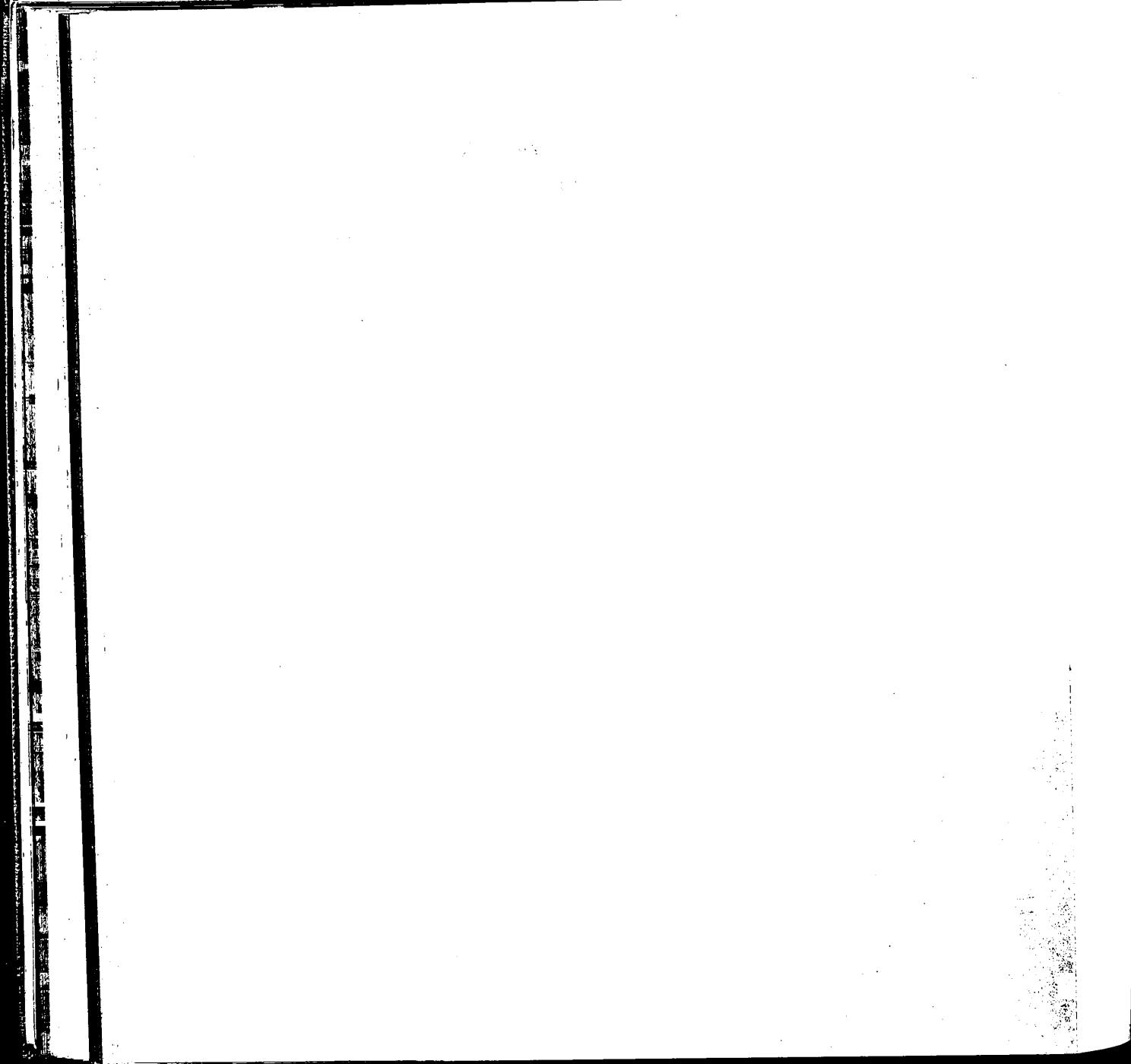


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'I give free of duty to KING EDWARD'S HOSPITAL FUND FOR LONDON the sum of £_____ to be either expended in such manner or invested from time to time in such investments (whether authorised by the law for the time being in force for the investment of Trust Funds or not) or partly expended and partly invested as the Governors and General Council for the time being of the Fund shall in their absolute and uncontrolled discretion think fit. And I direct that the receipt of the Treasurer for the time being of the Fund shall be a good and sufficient discharge to my Executors.'

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1996年1月1日

THE JOURNAL OF CLIMATE

卷之三

THE CLOTHES

THE BOSTONIAN SOCIETY

1. *Leucosia* (Leucosia) *leucosia* (L.) (Fig. 1)

— 10 —

THE BIRDS OF THE BAHAMAS

THE CLOTHES

THE CLOTHES

THE BIRDS OF THE BAHAMAS

THE BIRDS OF THE BAHAMAS

THE BIRDS OF THE SOLOMON ISLANDS

卷之三

STANDING ORDER FOR BANKERS

Date _____ 19 _____

To (Name of Bank _____
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Please pay on the _____ day of _____ 19 _____
to the BANK OF ENGLAND LONDON EC2R 8AH for the credit of
KING EDWARD'S HOSPITAL FUND FOR LONDON, a/c No. 53600002,
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and continue to pay the same amount on the _____
in each future year until further notice.

Signature _____

£	
	p

Name _____
(for postal purposes)

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Annual subscribers, by filling up the following form of agreement for seven years, enable the Fund to recover income tax on their subscriptions.

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I, _____
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_____ 19____ and the six subsequent annual payments to be made on the
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of _____ 19_____

SIGNED, SEALED AND DELIVERED by the above-
named in the presence of

Signature _____

Address _____ L.S. _____

(Signature)

Occupation _____

(a) The date must be later than the date of signing (b)

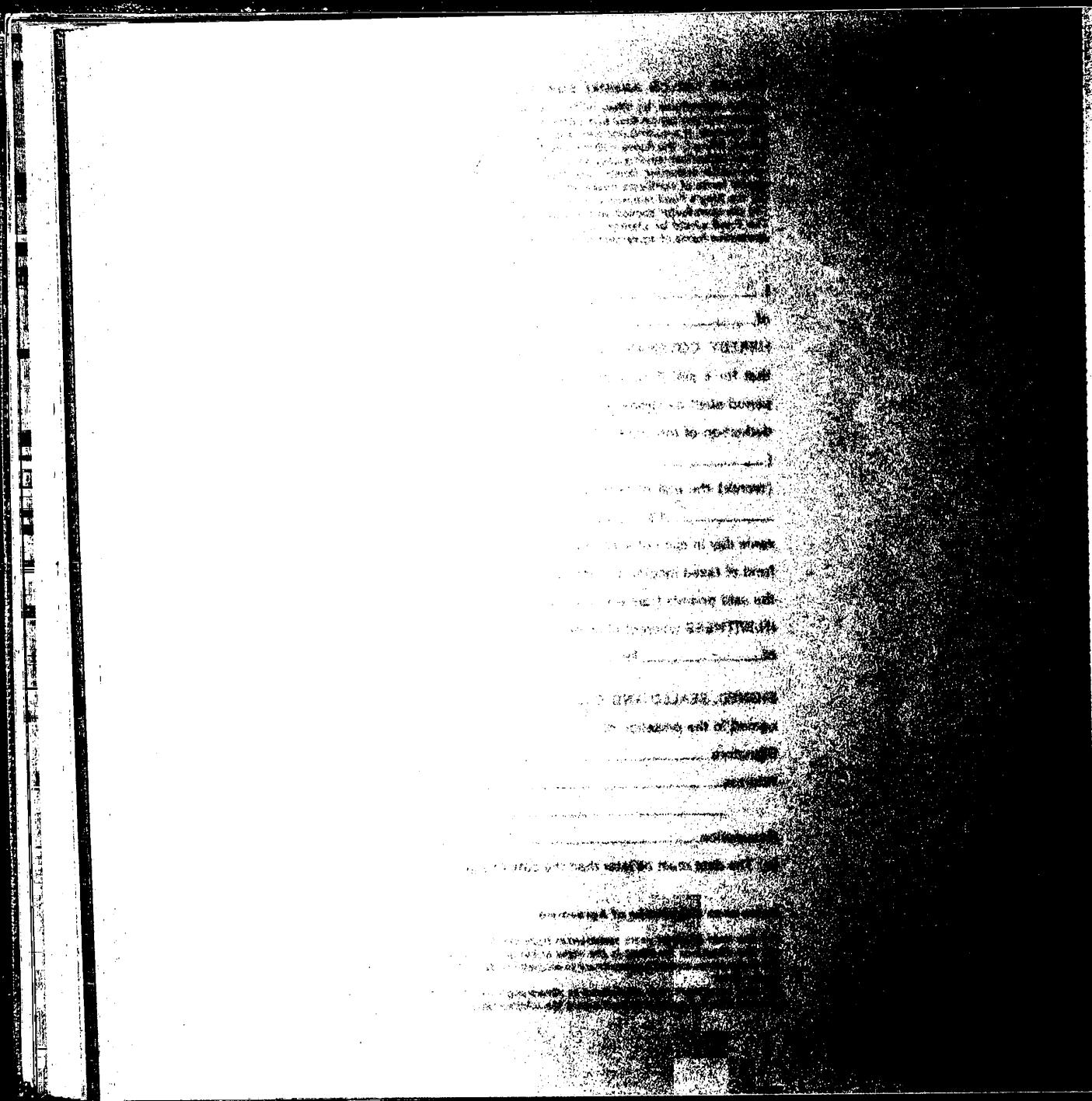
Notes as to Completion of Agreement

(1) The term of seven years commences from the date of signature.

(2) The directions for filling in the dates at (a) and (b) should be carefully observed.

(3) If the seven annual payments are to be made under Banker's Order the date at (a) should be furnished to the Bank.

(4) The agreement duly completed as above should be forwarded to the King's Fund as soon as signed
in order that it may be stamped within the allotted time.



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